RRPDC and CVTA Salary Findings and Recommendations

- Primary consideration: RRPDC and Transportation Authorities Executive Director (ED) are not comparable to local Planning Directors or local Public Works Directors whose primary role is supporting the focus/needs of just that one jurisdiction's growth and development goals, reporting to one County Administrator and one locally elected Board. While compliance efforts are comparable, the scope of the collaborations and impact of a PCD and a Transportation Authority is regional not localized.
 - o The roles and responsibilities of the PDC and Transportation ED are more complex in nature and scope.
 - PDC and Transportation ED are most comparable in many aspects: responsible for regional alliances; working collaboratively with all member jurisdiction's elected officials, Planning and Public Works Directors; responsible to larger boards made up of each member jurisdiction's appointees and elected officials; responsible for building and maintaining consensus and strategic shared vision/goals out of competing member jurisdictions' resources, needs and goals; working closely with a large number of legislators, various local, state and federal agencies, elected and appointed and officials; managing financing for project and initiatives from member jurisdictions, state, federal and private/public partnership arrangements; managing complex operating and project budgets; and managing PDC staff and day-to-day operations.
 - The role and responsibilities of a Transportation Authority ED should require more complex technical KSA and TDR.
- The survey of the Executive Director position for VA's 21 planning districts has been updated.
 - o 15 of the 21 PDC Executive Directors responded to the request to update the survey information.
 - o 13 PDC have hired new directors since the 2015 survey (including Plan RVA in November 2015).
- 2 PDC have an open recruitment now for Executive Directors (Thomas Jefferson and George Washington)
 - o TJPDC is advertising with a hiring base salary range of \$99,000 \$120,000/year
 - o GWPDC is advertising with no salary or hiring range, salary negotiable based on candidate's qualifications
 - o Both PDC are essentially rural with one large urban area (Charlottesville and Fredericksburg respectively)
 - o Both PDC have one major interstate highway corridor through their PDC (I 64 and I 95 respectively)
 - George Washington PDC has the added complexity of two large military facilities (Fort A. P. Hill and Dahlgren U.S. Naval Surface Warfare Center plus a portion of Quantico)
- Only PDC ED salaries are reflected in the comparisons chart. All PDC ED have transportation as a portion of their role.
- With the exception of NoVA, Hampton Roads and Plan RVA, the PDC are serving primarily rural areas with small towns and cities
- NoVA and Hampton Roads have separate Transportation Authorities:
 - NoVA (NVTC) ED @ \$213,150 (approximately 30.7% more than the PDC ED)
 - Hampton Roads (TDCHR) ED @ \$260,000 (approximately 30% more than the PDC ED)

Transportation Considerations	Notes on comparison to NVTC and TDCHR	Recommendations and Notes	
Roadways systems	Less complex system than NVTC and TDCHR	• CVTA will be the least complex of the three	
Beltways or quasi-beltways	 Much less complex than NVTC 	 transportation authority networks. Recommend reviewing the <u>strategic vision</u> <u>plan</u> prepared by the Plan RVA Director of Transportation to identify amount and type 	
(major bypasses)	Comparable to TDCHR		
Ports	 Much less complex than TDCHR 		
Tunnels	Not applicable		
Bridges (critical to transport.	Not applicable	of experience needed	
system)		If the CVTA ED will be focused primarily on	
Ferry Service	Not applicable	buses, walkability and bike paths (basically	
Airports	Much less complex than NVTC (IAD and DCA)	the Plan RVA vision plan) that's a very different candidate than a vision for	
(Excluding small local airfields)	 Much less complex than TDCHR (ORF and 	expanding and connecting roadways,	
	Oceana)	improving traffic flows and bringing in light	
Railway Service: Passenger	 Fewer stations than NVTC and TDCHR 	 rail service to high density corridors If the ED qualifications are based on the Plan 	
Railway Service:	Not applicable		
Commuter		- RVA vision plan then a realistic salary range	
Military Installations	Not applicable	 for a well-qualified candidate would be comparable to the PDC ED range: \$126,000 – 200,000 with a target hiring range between \$126,000 and \$150,000 	
Raceways with major events	 CVTA only one of these three with raceway 		
Local transit services	 2nd largest (NVTC Metro bus largest) 		
Population Served	 Comparable population to TDCHR 		
Member Jurisdictions Served	• RVA = 9 versus NVTC @ 14 and TDCHR @ 17	• If the ED position will be more complex than	
		the Plan RVA vision, then hiring around	
		\$150-\$170k would be realistic	

QUESTIONS: 1) How will the Plan RVA Director of Transportation's (Chet Parson) role change with the establishment of the CVTA? and
 2) Are local Public Works Directors likely to be viable candidates based on the long-term vision for the CVTA? (It all depends on the complexity of the vision for the CVTA). 3) What's the concern regarding local Planning Directors? It's unlikely that local Planning Directors would be well qualified for leading a transportation focused regional authority.

RRPDC and CVTA Salary Findings and Recommendations

Transportation		PDC ED	
Considerations	Districts	Salary	Notes
Roadways	 State and US highways 	 Varies 	 All PDC are supported by a numerous state routes and older US highway routes
	• PDC with 1 major interstate: 7	Varies	• Lowest @ \$80,000 and Highest @ \$200,000
	• PDC with 2 major interstates: 8	Varies	 Lowest @ \$94,000 and Highest @ \$163,060
	HOV Lanes: 2	Varies	• Heavy commuter traffic and delays M – F, HOV lanes on localized sections of major interstates to help
			alleviate congestion and delays. NoVA @ \$163,060 and Hampton Roads @ \$200,000.
Beltways or	• NoVA: 3	• \$163,060	• 495, 395, 295
quasi-beltways	Hampton Roads: 3	• \$200,000	• 664, 564, 264
(major bypasses)	• Plan RVA: 4	• \$123,046	• 295, 195, 288, 895
Ports	Hampton Roads: 5	• \$200,000	• Hampton Roads: Largest port on east coast operating in 3 locations plus Portsmouth Marine Terminal and
	Northern Shenandoah: 1	• \$100,000	Newport News Shipbuilding, and approval for building Craney Island for add'l international port services
	• Plan RVA: 1	• \$126,046	• Virginia Inland Port (VIP)
			Richmond Marine Terminal (RMT)
Tunnels	Hampton Roads	• \$200,000	• 4 tunnel systems connecting the tidewater cities plus Chesapeake Bay Bridge and Tunnel system
Bridges (critical to	Hampton Roads	• \$200,000	Critical infrastructure to connect the tidewater cities lacking viable land route access/connectivity
transport. system)			Chesapeake Bay Bridge and Tunnel system
Ferry Service	Hampton Roads: 2	• \$200,000	• 1 runs 24/7 operated by VDOT and 1 operated by HRTA 7 days/week 10 am-10 pm
	Northern Neck: 2	• \$125,000	• 1 runs limited hours Mon – Sat only; 1 runs limited hours Tues – Sat only: both operated by VDOT
Airports	• NoVA: 2	• \$163,060	NoVA: Dulles and National
(Excluding small	Hampton Roads: 2	• \$200,000	Hampton Roads: Norfolk and Oceana Air Station
local airfields)	• Plan RVA: 1	• \$126,046	Richmond: RIC
Railway Service:	Amtrak	Varies	Owned and operated in US and Canada by National Railroad Passenger Corporation (11 of 21 PDC have
Passenger	• TIDE Light Rail (Norfolk)	• \$200,000	Amtrak services: Lowest @ \$80,000 (regional service stop) to Highest @ 200,000
			 Owned and operated by TDCHR with over 130,000 riders annually
Railway Service:	Metro Rail	• \$163,060	Owned and operated Washington Metropolitan Area Transit Authority (WMATA)
Commuter	• VRE	• Vacant	Owned and operated by Potomac and Rappahannock Transportation Commission and the NVTC
	 TIDE Light Rail (Norfolk) 	• \$200,000	 Owned and operated by TDCHR with over 130,000 riders annually
Military	NoVA	• \$163,060	8 military installations
Installations	Hampton Roads	• \$200,000	• 17 military installations
Raceways with	• 3 raceways in VA	•	Planning for considerable traffic management multiple times a year
major events	West Piedmont: 2	• \$80,000	 NASCAR events at Martinsburg and races at VIR
	• Plan RVA: 1	• \$126,046	• NASCAR events at RIR (Henrico County)
Local transit	Varies	Varies	Most PDC have a small bus, shuttle or other local transit system in place to serve localized needs
services	NoVA: Metro Bus (largest)	• \$163,060	 Owned and operated Washington Metropolitan Area Transit Authority (WMATA)
	• Plan RVA: GRTC (2 nd largest)	• \$126,046	 Jointly owned and operated by the City of Richmond and Chesterfield County
Population	Over 1 million: 3	Varies	• Lowest @ \$126,046 and Highest @ \$200,000 with an average annual salary \$163,035
Served	• 100,000 - 500,000: 12	• Varies	• Lowest @ \$80,000 and highest @ \$185,000 with an average annual salary \$115,108
	• Under 100,000: 6	Varies	• Lowest @ \$75,000 and Highest @ \$125,000 with an average annual salary \$97,000