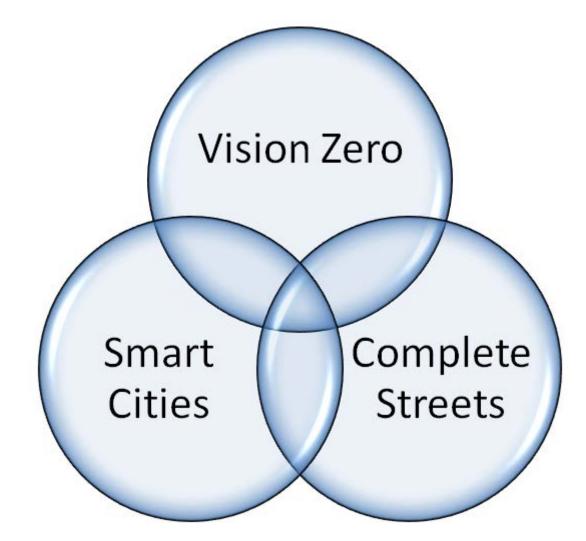


Richmond Region Complete Streets Implementation Project

Jakob Helmboldt Michael B. Sawyer, PE June 25, 2019

City's Transportation Emphasis





What is Vision Zero?

- How many traffic fatalities occur in the United States each year?
- What is a good goal for the United States?
- What is a good goal for your family?
- Shouldn't that be the goal for everyone?
- Changing our built environment + shifting our safety culture.

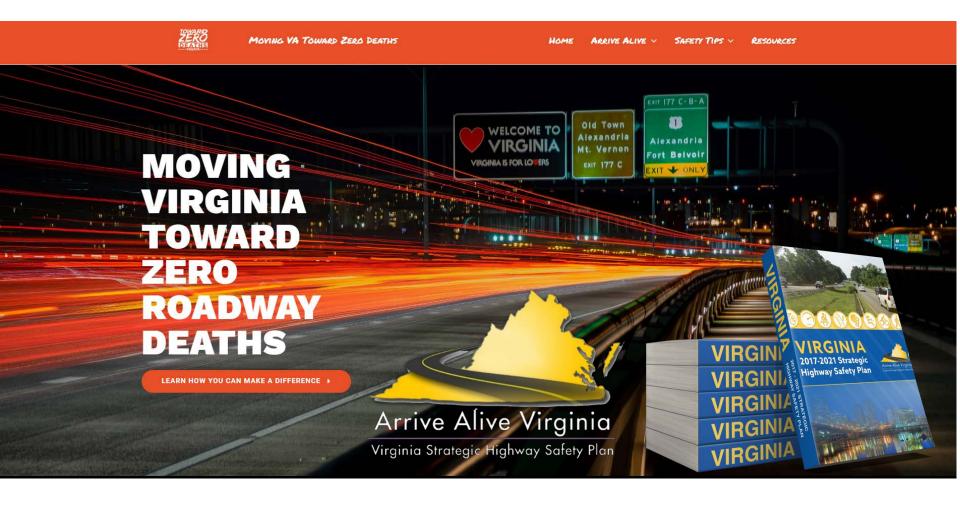


What is Vision Zero?

- The Vision Zero is the Swedish approach to transportation safety thinking.
- It can be summarized in one sentence:
- No injuries or loss of life is acceptable.



Towards Zero Deaths – Virginia's Plan



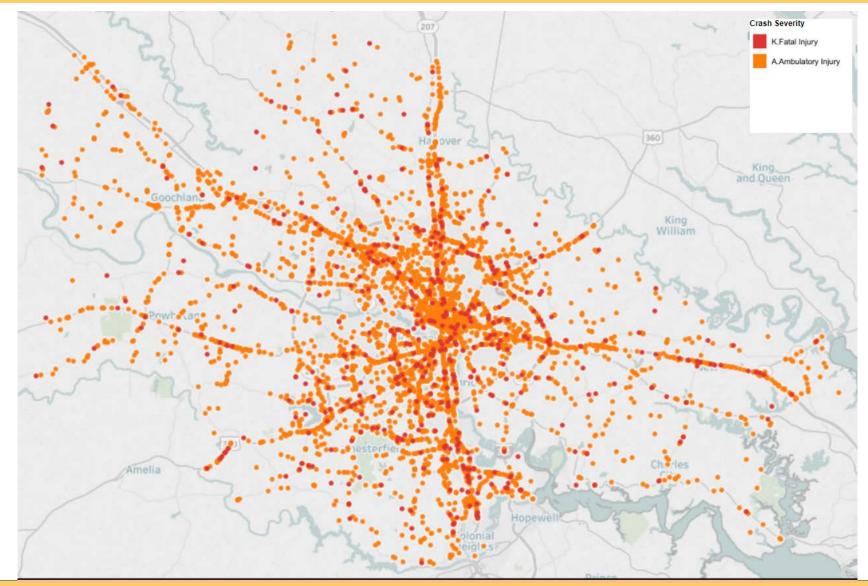


Vision Zero Cities in the United States





Why is Vision Zero important?



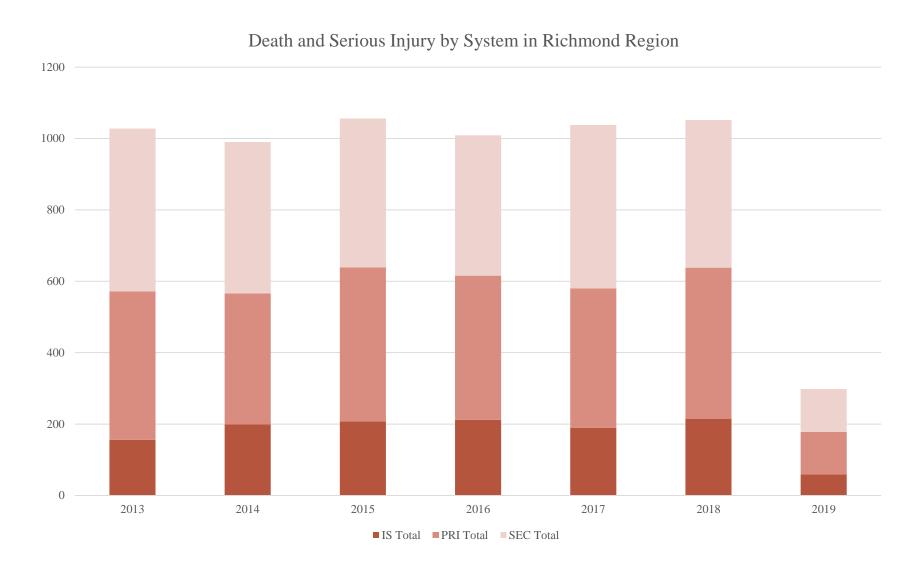


Since 2013...

- 5,010 Severe Crashes in the Region (112,499 total)
 - 533 people killed in traffic related deaths
 - 97 people were walking
 - 5,534 people suffer incapacitating injuries
 - 412 people were walking
 - Three Recommendations for RRTPO Members:
 - 1. Create a Regional Vision Zero Task Force
 - 2. Lead the shift in our transportation safety culture
 - 3. Fund the changes to our built environment to support the safety of all transportation users

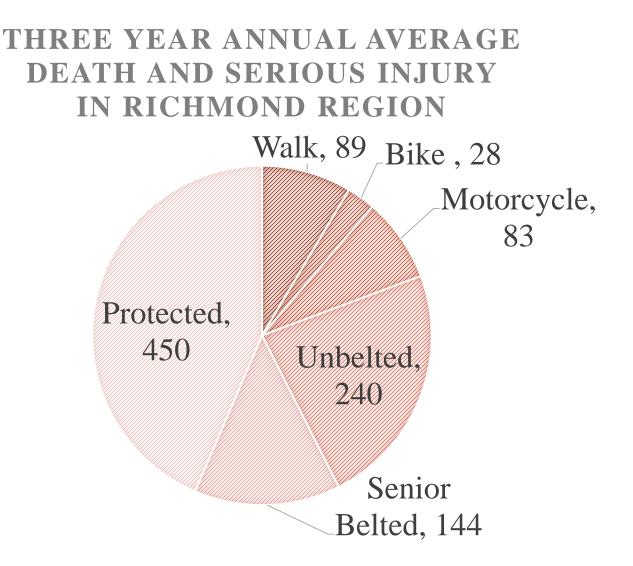


Why is Vision Zero Important?



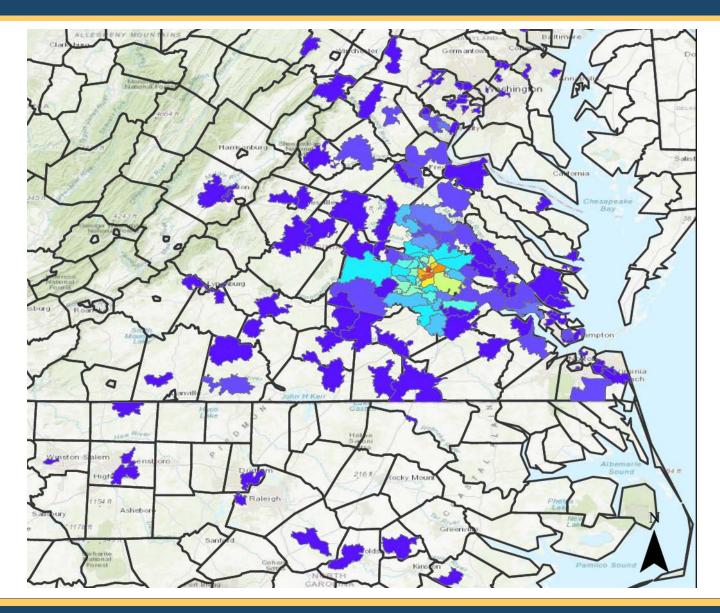


Why is Vision Zero important?





Zip Codes with Severe Crashes in Richmond





Twelve Steps to Vision Zero

- STEP 1: Establish Safe and Healthy Streets Commission
- STEP 2: Adopt a Vision Zero Resolution
- STEP 3: Sign a Vision Zero Pledge
- STEP 4: Issue a Safe and Healthy Streets Challenge
- STEP 5: Adopt Vision Zero Action Plan
- STEP 6: Establish a Vision Zero Task Force
- STEP 7: Establish Year One Priorities and Metrics
- STEP 8: Engage community leaders
- STEP 9: Shift the safety culture
- STEP 10: Vision Zero as DNA
- STEP 11: Focus on resources
- STEP 12: Keep your head up



STEP 1: Establish a Safety Commission

SAFE & HEALTHY STREETS

Commission of Richmond Virginia

Next Meeting: Wednesday July 17, 2019 at 2PM Main Library



STEP 2: Adopt City Council Resolutions

- City Council adopted Resolution 2014-R172 in October 2014 for Complete Streets
- City Council adopted Resolution 2016-R011 in March 2016 for Vision Zero
 - Goal of reducing traffic fatalities and serious injuries in road traffic to zero by the year 2030



A GUIDE FOR GROWTH



City Council Resolution 2014-R172

"Ensure the design, construction, operation and maintenance of a comprehensive, integrated, connected multimodal transportation network that balances the access, mobility, health, and safety needs of all users, including persons with disabilities, seniors, children, youth, and families"





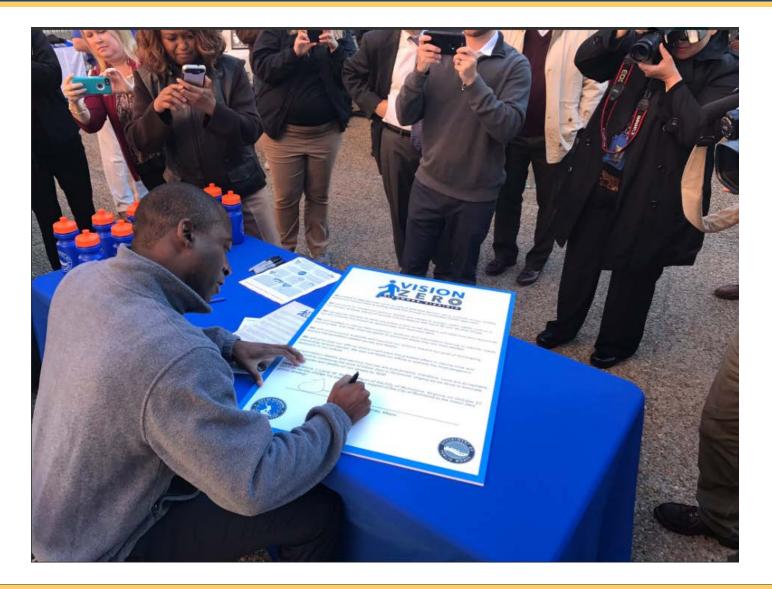
City Council Resolution 2014-R172

TEAN

"Enable the City to secure multiple benefits including increasing mobility and accessibility, improving safety, reducing congestion and transportation costs, offer more transportation choices, enhancing tourism and economic growth, reducing fuel consumption and pollution, improving health, creating stronger communities, and improving the quality of life"

VKB-1454

STEP 3: Our Vision Zero Pledge





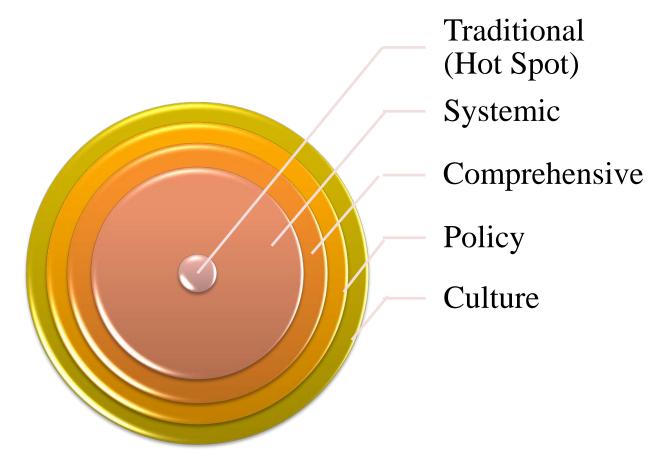
Source: RTD

Vision Zero Pledge includes Complete Streets

"We recognize changes to land use patterns and street designs will take time and resources, but will continue this pursuit as opportunities and resources allow."



A Vision Zero Pledge affects Workplace Culture



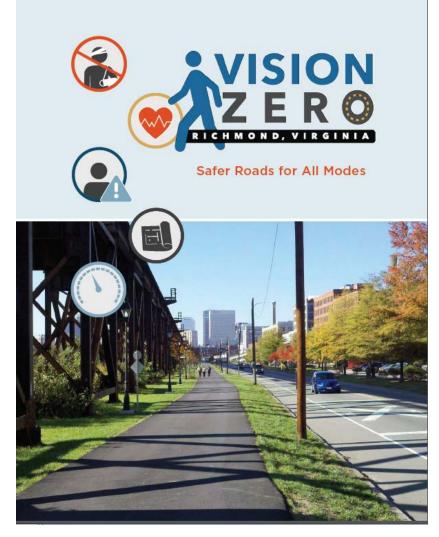


STEP 4: Safe & Healthy Streets Challenge

- Mayor Levar M. Stoney issued The Challenge (2017)
- Five things one can do...
 - Share the road
 - Obey speed limits
 - **B**uckle in
 - Avoid distractions
 - **D**rive sober
- If we did, it would not be **SO BAD**...



STEP 5: Our Vision Zero Action Plan



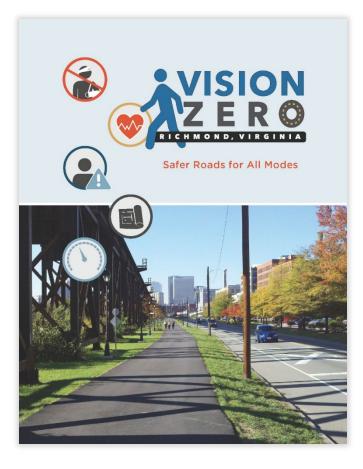






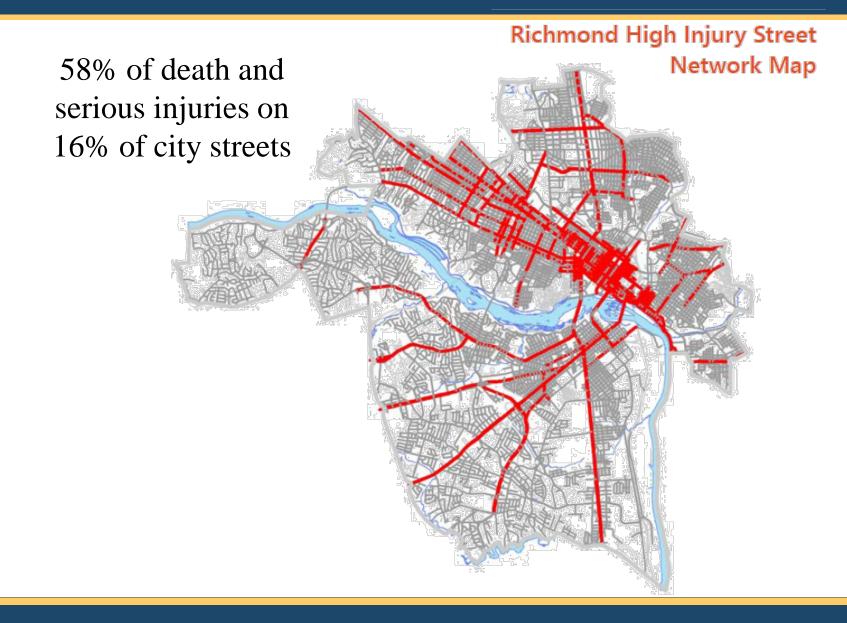
Vision Zero Action Plan

- Richmond's vision support mobility and safety
 - Traffic deaths and severe injuries are acknowledged to be preventable.
 - Human life and health are prioritized within all aspects of transportation systems.
 - Human error is inevitable and transportation systems should account for this.
 - Safety work should begin with systemslevel changes and follow with influencing individual behavior.
 - Speed is recognized and prioritized as the fundamental factor in crash severity.





High Injury Street Network

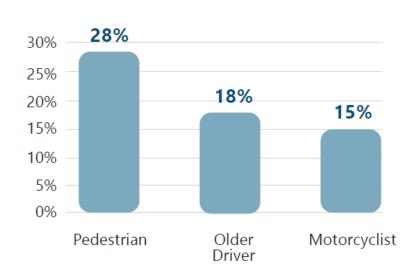


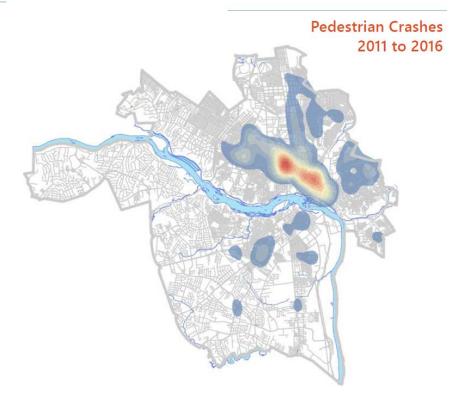


Pedestrian Crashes 2011 to 2016

Fatalities by Type of

Road User







STEP 6: Vision Zero Task Force & Coordinator

- Strong Mayor / CAO vs. City Manager
- Implementation takes place in the executive branch
- Creates a multi-disciplinary team of involved departments, offices, and authorities led by a Vision Zero Coordinator
- Responsible for reporting progress and metrics to Safe and Healthy Streets Commission, City Council, and the Mayor's Office
- VZ Coordinator engages community, non-profit, institutional, private sector, regional, state and federal level resources



STEP 6: Vision Zero Task Force

Department Leaders

Avula, Danny – Richmond Community Health Department

Baskerville, Robert G. - Department of Social Services

Brown, Jay A. - Budget

Burrell, Betty J. - Procurement Services

Bustamante, Daniel – Office of Multicultural Affairs

Carter, Melvin D. - Fire

Dunlap, Douglas C. - DCAO of Community Development

Durham, Alfred - Police

Farr, Calvin D. – Department of Public Utilities

Ferrara, Jane C. - Department of Economic Development

Firestine, Scott R. – Richmond Public Library

Foster, Patricia R. - Minority Business Development

Frelke, Christopher E. – Department of Parks and Recreation

Giles, Shunda T. – Department of Social Services

Gordon, Reginald E. - Office of Community Wealth Building

Jones, Korita B. – Human Resources Lawus, Denise - Housing and Community Development Nolan, James S. – Office of Press Secretary **Olinger, Mark A. – Planning and Development Review** Peters, Christie C. – Animal Care and Control Reid, Lenora G. - DCAO of Finance and Administration Steidel, Robert C. – DCAO of Operations Summers, Donald R. – Department of Public Works – Capital Projects Todd, Charles G. – Department of Information Technology Vincent, Bobby – Department of Public Works Wack, John B. - Finance Willoughby, Stephen M. – Department of Emergency Communications Mitchell, Charles – Greater Richmond Transit Company Simmons, Theresa – Richmond Metropolitan Transportation Authority

Decker, Chip – Richmond Ambulance Authority



STEP 7: Yearly Priorities and Metrics

Vision Zero Production Metrics					
No.	Action	Category	Lead Organization	Metric	Status
I-1	Hire Vision Zero Coordinator to promote continual collaboration and manage implementation and evaluation of the plan across agencies and organizations	Legislative and Budget	CAO	Hire or appoint VZ Coordinator	Complete. Mike Sawyer assigned.
I-2	Establish a multi-department task force to review data and ongoing Vision Zero performance and determine strategies for improvement	Executive	CAO / VZ Coordinator	Meeting Scheduled Quarterly.	Complete.
I-3	Assign a representative to participate in the Richmond Regional TPO and COV transportation safety meetings	Executive	CAO / VZ Coordinator	representative designated and active	Complete. Mike Sawyer assigned
I-4	Perform an evaluation of current design speeds on the high injury street network, considering context, and explore ways to make physical engineering changes.	Executive	DPW	Evaluate 135 centerline miles. 93% locations received.	In progress. VDOT partnership.
I-5	Implement safety treatments on the high injury network	Executive	DPW	# safety treatments on HISN	In progress.
I-6	Conduct strategic, multi-modal high visibility enforcement campaigns with educational components that are designed to reach all users of the transportation system.	Cultural	RPD, NPO, SHSC, VZC	# of campaigns by dangerous behavior (OP, DUI, Ped, and Speed)	In progress.
I-7	Provide a parity of transportation choices for all users through a complete streets approach which allows for multiple modes to make the same trip safely.	Executive	DPW	# lane miles of bike infrastructure	In progress. 8.5 miles implemented with 18 miles designed.
I-8	Provide safe access to transit stops on HISN partnering with GRTC.		GRTC / DPW	# accessibility treatments on HISN	In progress.
I-9	Provide up-to-date and accessible data about traffic safety on the City website	Cultural	RPD OPS DIT	safety dashboard operational	In progress. DPW prototypes.
I-10	Establish a permanent, dedicated funding source for Vision Zero Implementation and coordination.	Legislative and Budget	City Council	\$	FY20 Budget Process
I-11	Identify and evaluate advanced tools and techniques to reduce speeding, such as automated enforcement, and where necessary, work with the General Assembly to expand local authority on the ability to use these tools.	Legislative and Budget	RPD	# of Enforcement Tools Deployed; Automated Enforcement Bill	FY20 Budget Process FY19 General Assembly
I-12	Encourage the passage of a primary seat belt law for all vehicle occupants	Legislative and Budget	SHSC / VZ Coordinator	Law adopted	FY19 General Assembly

TASK FORCE ADOPTED 10/4/2018



STEP 8: Engage Community Leaders

- Start with WHY
 - 2,700 injuries and 13 deaths on city streets annually;
- Provide the WHAT
 - Worked with Richmond District Health Department on messaging;
 - Leadership Talking Points launched;
- Suggest HOW
 - Public engagement speeches
 - Community meetings
 - Neighborhood Newsletters
 - Attend safety calendar press events



Action to Coordinate Outreach

- II-15 Coordinate a transportation safety calendar to promote safety messaging and high visibility enforcement.
 - APRIL People who work in our roads
 - MAY People who bike
 - JUNE People who ride motorcycles
 - JULY People who drive impaired
 - AUGUST People who are new drivers
 - SEPTEMBER People who transport children



STEP 9: Shift the Safety Culture

- Focus on culture:
 - Family
 - Neighborhood
 - Community
 - School / Workplace / Places of Worship
- Sustain outreach efforts through elected officials, thought leaders, community leaders
- Elevate the conversation to "people talking to people"
- Ask interesting questions



How do we change our safety culture?





Source: RVA Coffee Stain

Key Legislation – Commonwealth of Virginia

- Primary Seat Belt Law for all occupants
- Photo Speed Enforcement Law for schools, parks, and work zones
- Handheld Ban on all electronic devices
- Contributory versus comparative negligence
- Clarifying the law for people who cross streets



Safety Culture is complex and multi-faceted

- It is the collection the following present in a community:
 - shared values,
 - attitudes,
 - beliefs,
 - behaviors,
 - rules,
 - policies, and
 - laws



Read this book...



Careful!

Steve Casner

The surprising science behind everyday calamities – and how you can avoid them



VCU Brand Center and Vision Zero



VCU Brandcenter



WhoisEdwin.com – Ghost Hunters

LATEST EDWIN SIGHTINGS

DAY 1 . CITY CENTER

After a long night in the lab, several of us personally witnessed Edwin after we crossed 8th Street to get to the parking garage. We were in such a hurry we crossed the street in the middle of the block instead of walking to the crosswalk, and BOOM. The executive director claims she heard someone whisper "FRIENDS?" in her ear.

DAY 2 • VCU MONROE PARK

Kelsey, a VCU freshman, sent us this picture of an astounding paranormal entity. We believe it to be Edwin because it seems to follow someone who is walking in the crosswalk when it is not safe to walk. She snapped it at Belvidere and Broad in between classes.

VCU Brandcenter



EDWIN'S STORY

Edwin Thomas was born on August 21, 1997. He's the loneliest ghost in Richmond and has been dead for a few years now. He was killed while crossing the street in the downtown Richmond area. Nobody knows for sure what he was doing in his final moments, but legend has it that he was looking at his phone (and not at his surroundings) when a car hit him.

Edwin was raised in NOVA, but he decided to move to Richmond because he liked the eeriness of it. One of his favorite pastimes was walking around Hollywood Cemetery. He used to sit by the tombstones and draw for hours. He also wrote poetry. He was huge fan of Edgar Allan Poe. Some say he wanted to be an artist, but was too shy to show any of his artistry with anyone.

Without his family, friends, or his phone, he's forced to find new friends who can join him in the afterlife. He now spends his time trying to get people to jaywalk, stare at their phones as they cross the street, and will do anything he can to ensure people don't take ownership of their own safety.

People say that Death told him he could pick anywhere he wanted to haunt. He chose a few specific spots around Richmond because he knows these parts lack certain infrastructure or they're densely populated:

- VCU area
- Downtown
- Church Hill
- Manchester
- Chamberlayne

While the mystery remains as to when Edwin will completely cross over and leave Richmond for good, one thing is for sure--his presence has taken a toll on pedestrian deaths and injuries. In 2017 there were over 150 traffic-related deaths or serious injuries in the city streets of Richmond.

To help ward off Edwin, you could follow some superstitions and get a cold iron or hang a horseshoe. But we want the community to get involved, so we're asking for the community's help. So here are some links with information on what you can do to help:

Vision Zero



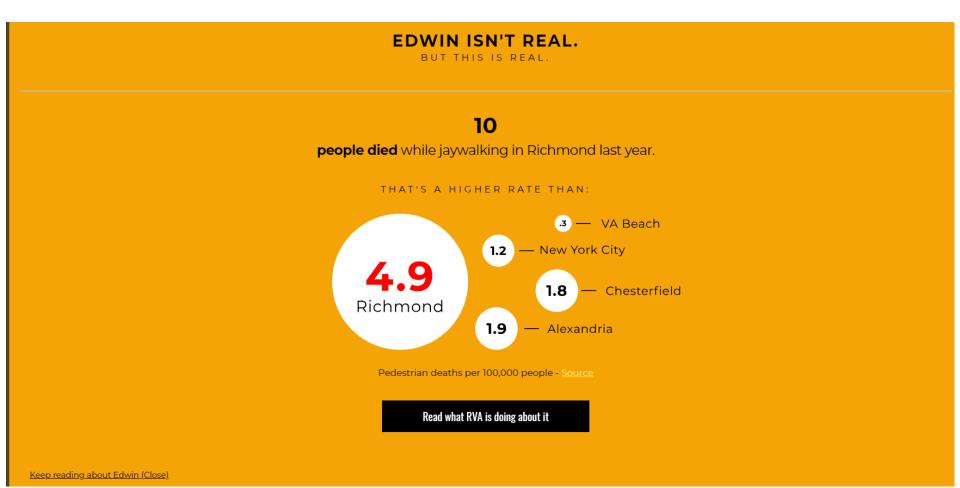
TOP WAYS TO AVOID EDWIN

- 1. Don't cross the street at any other place besides the crosswalk.
- 2. Don't cross the street while the hand is red.
- 3. Look both ways before you cross the street.
- 4. Don't cross the street while looking at your phone.
- 5. Don't assume cars will stop for you because you think you have the right of way, regardless if you do or don't.
- 6. Don't assume you have the right of way just because you're a pedestrian.
- 7. Don't walk into oncoming traffic.
- 8. Don't walk across the interstate.
- 9. Don't jam on some headphones while crossing the street.
- 10. Don't cross in an area that is not well-lit.
- 11. Look both ways.
- 12. Don't cross diagonally.
- 13. Don't cross the bike lane without looking.

BONUS: Don't cross the street while super drunk!



Edwin isn't real. BUT This is real...





Speed versus Height





Falls versus Motor Vehicle Crashes

- Average Annual Deaths and Serious Injuries in City of Richmond:
 - 423 from unintentional falls
 - 199 Slipping, Tripping, and Stumbling
 - 41 Stairs or Steps
 - 12 From Ladder
 - 241 from motor vehicle crashes



10 Leading Causes of Non-Fatal Injuries

National Estimates of the 10 Leading Causes of Nonfatal Injuries Treated in Hospital Emergency Departments, United States – 2017

	Age Groups										
Rank	<1	1-4	5-9	10-14	15-24	25-34	35-44	45-54	55-64	65+	Total
1	Unintentional Fall 120,007	Unintentional Fall 699,107	Unintentional Fall 530,390	Unintentional Struck By/Against 451,267	Unintentional Struck By/Against 755,114	Unintentional Fall 647,408	Unintentional Fall 623,997	Unintentional Fall 828,731	Unintentional Fall 1,047,959	Unintentional Fall 2,970,720	Unintentional Fall 8,591,683
2	Unintentional Struck By/Against 23,356	Unintentional Struck By/Against 254,793	Unintentional Struck By/Against 323,525	Unintentional Fall 451,183	Unintentional Fall 671,408	Unintentional MV-Occupant 579,446	Unintentional Other Specified 436,726	Unintentional Other Specified 473,983	Unintentional Other Specified 356,187	Unintentional Struck By/Against 312,954	Unintentional Struck By/Against 3,685,012
3	Unintentional Other Bite/Sting 13,505	Unintentional Other Bite/Sting 139,941	Unintentional Other Bite/Sting 107,577	Unintentional Overexertion 222,433	Unintentional MV-Occupant 595,092	Unintentional Struck By/Against 528,104	Unintentional Struck By/Against 396,695	Unintentional Overexertion 362,246	Unintentional Struck By/Against 278,211	Unintentional Overexertion 227,817	Unintentional Overexertion 2,569,850
4	Unintentional Other Specified 9,737	Unintentional Foreign Body 121,422	Unintentional Cut/Pierce 88,488	Unintentional Cut/Pierce 99,249	Unintentional Overexertion 493,072	Unintentional Other Specified 517,628	Unintentional Overexertion 395,791	Unintentional Struck By/Against 360,767	Unintentional Overexertion 258,488	Unintentional MV-Occupant 215,666	Unintentional MV-Occupant 2,500,353
5	Unintentional Foreign Body 8,618	Unintentional Cut/Pierce 60,421	Unintentional Overexertion 65,413	Unintentional Unknown/ Unspecified 67,107	Unintentional Cut/Pierce 345,982	Unintentional Overexertion 482,430	Unintentional MV-Occupant 381,110	Unintentional Poisoning 337,444	Unintentional MV-Occupant 249,192	Unintentional Cut/Pierce 162,819	Unintentional Other Specified 2,365,891
6	Unintentional Inhalation/ Suffocation 8,518	Unintentional Overexertion 58,727	Unintentional MV-Occupant 53,791	Unintentional MV-Occupant 64,349	Unintentional Other Specified 331,389	Unintentional Poisoning 401,819	Unintentional Poisoning 321,267	Unintentional MV-Occupant 331,388	Unintentional Poisoning 245,289	Unintentional Other Specified 143,563	Unintentional Cut/Pierce 1,823,358
7	Unintentional Fire/Burn 7,567	Unintentional Other Specified 47,348	Unintentional Foreign Body 52,756	Unintentional Other Bite/ Sting 57,014	Other Assault* Struck By/Against 312,205	Unintentional Cut/Pierce 372,787	Unintentional Cut/Pierce 269,865	Unintentional Cut/Pierce 235,597	Unintentional Cut/Pierce 184,284	Unintentional Poisoning 137,849	Unintentional Poisoning 1,755,044
8	Unintentional Unknown/ Unspecified 4,618	Unintentional Fire/Burn 41,066	Unintentional Pedal Cyclist 39,388	Other Assault* Struck By/Against 54,366	Unintentional Poisoning 246,611	Other Assault* Struck By/Against 355,927	Other Assault* Struck By/Against 212,483	Other Assault* Struck By/Against 171,022	Unintentional Other Bite/Sting 115,933	Unintentional Other Bite/Sting 116,191	Other Assault* Struck By/Against 1,261,580
9	Unintentional Cut/Pierce 3,844	Unintentional Unknown/ Unspecified 38,207	Unintentional Dog Bite 33,586	Unintentional Pedal Cyclist 49,283	Unintentional Other Bite/Sting 147,861	Unintentional Other Bite/Sting 176,855	Unintentional Other Bite/Sting 131,323	Unintentional Other Bite/Sting 135,907	Other Assault* Struck By/Against 95,550	Unintentional Unknown/ Unspecified 96,304	Unintentional Other Bite/Sting 1,142,130
10	Unintentional Poisoning 3,459	Unintentional Poisoning 37,493	Unintentional Unknown/ Unspecified 32,336	Unintentional Other Transport 40,876	Unintentional Unknown/ Unspecified 122,980	Unintentional Unknown/ Unspecified 120,116	Unintentional Unknown/ Unspecified 98,759	Unintentional Unknown/ Unspecified 95,913	Unintentional Unknown/ Unspecified 78,898	Unintentional Other Transport 79,829	Unintentional Unknown/ Unspecified 755,567

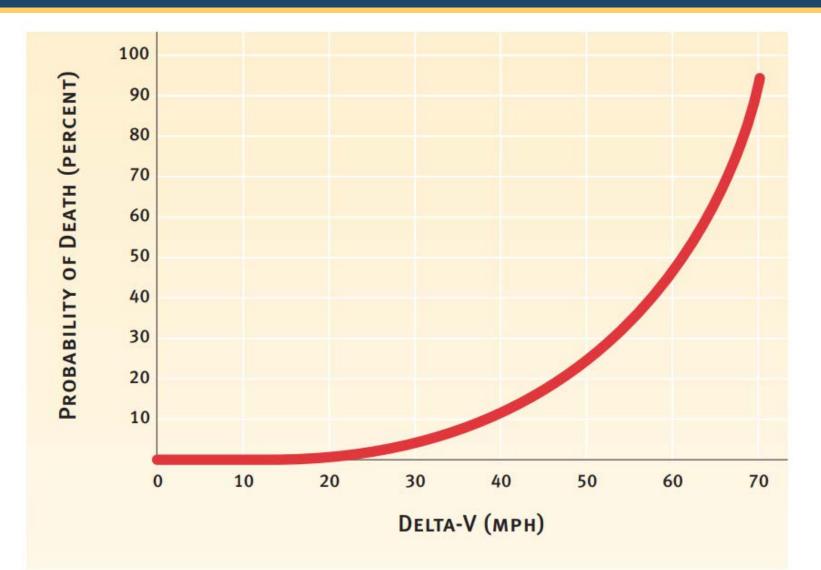


But my vehicle has FIVE Stars





Speed and Severity





Death + Serious Injuries for belted at 40MPH





Same impact – Different Age



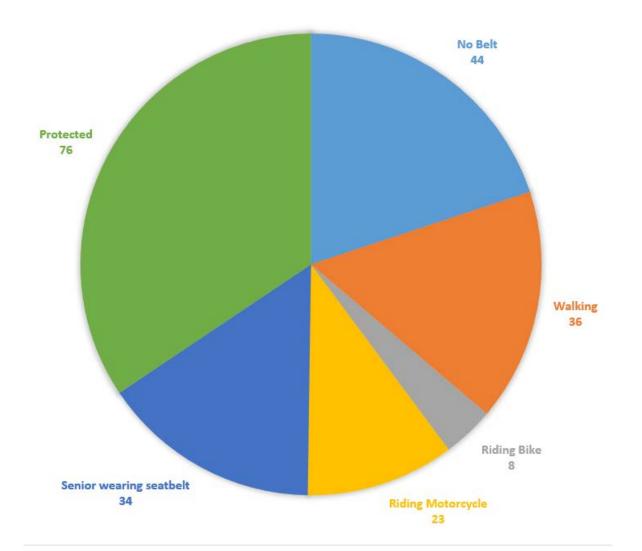


What do these have in common?

- Unbelted daughter in a motor vehicle
- Son crossing street to go to school
- Mother riding motorcycle
- Dad riding bicycle
- Grandmother jogging
- Grandfather buckled in back seat at 40MPH
- Dog running out front door
- Deer crossing to the park

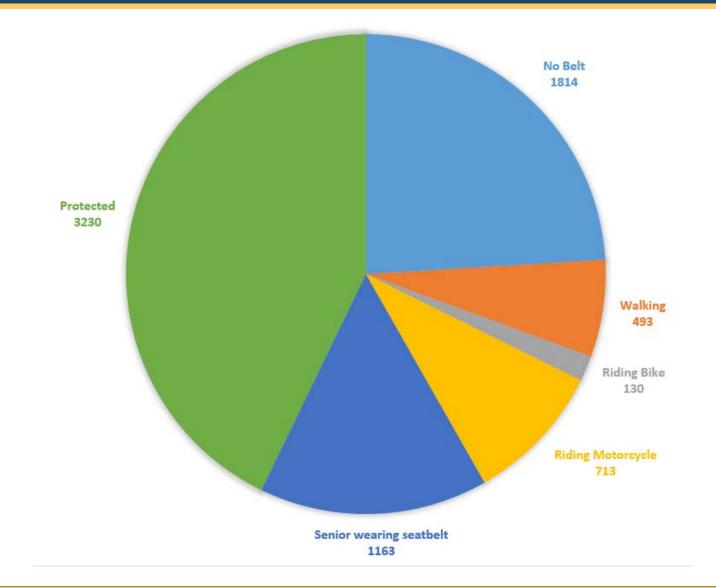


Who is vulnerable on city streets?





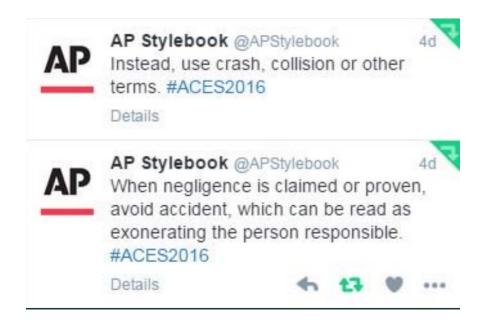
Who is vulnerable on Virginia's roads?





Vision Zero Language is important...

• **II-19 Develop standard language regarding VZ** for use by all partners when interacting with the media and the public.





#Crashnotaccident





Safety Culture – Twitterverse – @000RVA

- Established September 1st, 2017
- Retweet existing safety messages
- Goals
 - See how many messages are out there related to shifting our safety culture
 - Describe what Vision Zero is about and what normal people can do to improve
 - Encourage peer groups to challenge each other
- Approximately 7,000+ messages from experts
- Over 400,000+ impressions



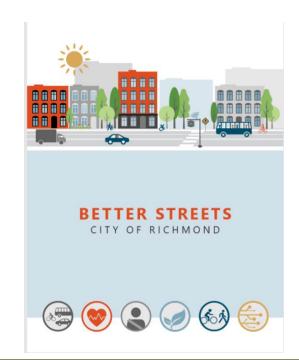
STEP 10: Vision Zero as DNA

- Partnerships
- Health in all Policies
 - City Master Plan
 - Better Streets Manual
 - Traffic Signal Operations
 - Bike Infrastructure
 - Pedestrian Infrastructure
 - Intersection Design
 - Typical Sections
 - New Development
 - Private Sector
 - Universities / City Owned

RICHMOND



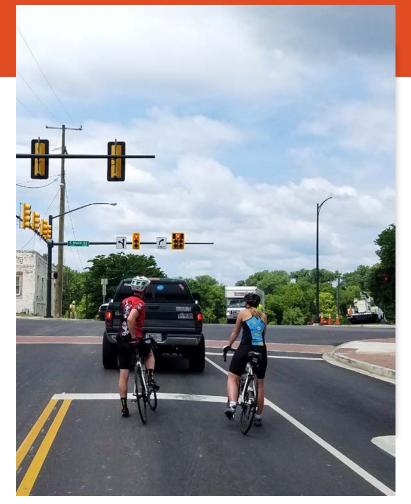
A GUIDE FOR GROWTH





Better Streets Overview

- Creating complete streets is a process not a guide
- Streets are for all users young and old, mobility impaired, drivers, riders, walkers, bikers, utilities, business owners





Better Streets Overview

- Integrating complete streets policy with City design standards and construction specifications.
 - Part 1 Policy
 - Part 2 Standards
 - Part 3 Construction
- It's like a trip; plan it, map your route, travel and refer to your map when you need to.



RichMond Line

Better Streets Overview

- 1. Create a Vision
- 2. Create Typologies & Overlays
- 3. Define the Pedestrian Space
- 4. Define the Street Space
- 5. Intersections Principles
- 6. Integration of Elements

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Dimensions for Sidewalk Zone .

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Integration...

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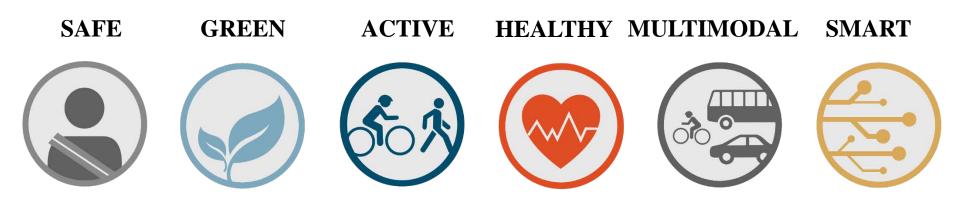
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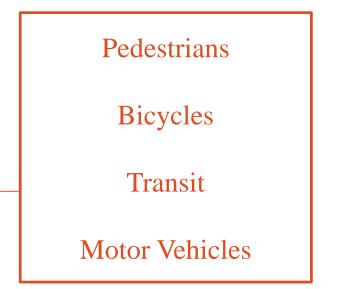
Richmond's Guiding Principals





Policy Approach

- Establish Street Typologies
- Establish Overlays
- Create guidelines
- Combine policy with geometric and construction standards
- Design for multiple users







It's a Process



Multiple Users

- Pedestrians are the most vulnerable
- Balance the need for accommodations
- Consider the adjacent land uses
- Respect systems and connectivity
 - Richmond Bicycle Master Plan
 - GRTC Transit Routes
 - Richmond 300 (in progress)





Defining Streets – Contextual Typologies









Street Typologies



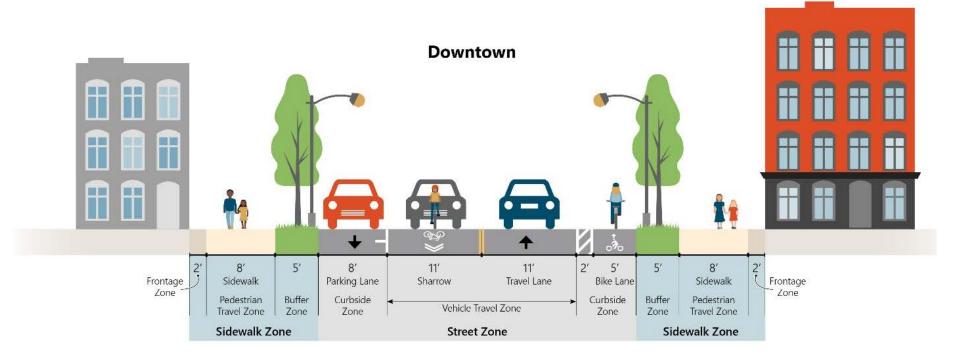








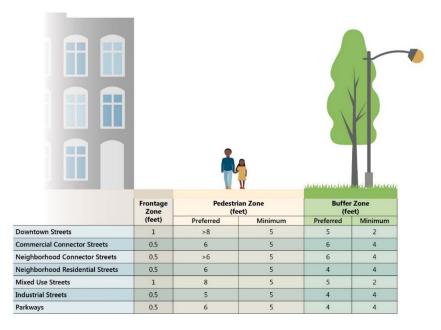
Richmond Better Streets





Street Elements

- Presents design guidelines for street elements
 - Sidewalk Zone
 - Street Zone
 - Intersections
- Prioritizes elements based on typology
- Presents preferred and minimum criteria
 - Curb radii
 - Crosswalk width
 - Lane width





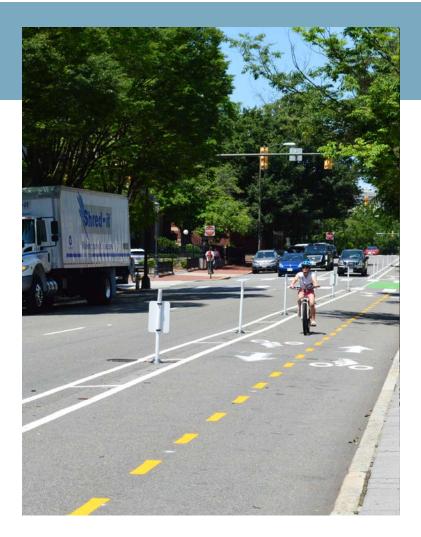


Balance the needs of the users within a constrained right-of-way



Understand Context

- Land Use
- Activity
- Overlays
 - Land Use Areas (i.e. Historic Districts)
 - Vision Zero Priorities
 - School Zones
 - Transit Streets
 - Bicycle Network Streets
 - Freight Routes





Questions?

Case Studies





Shockoe Valley Streets Improvements

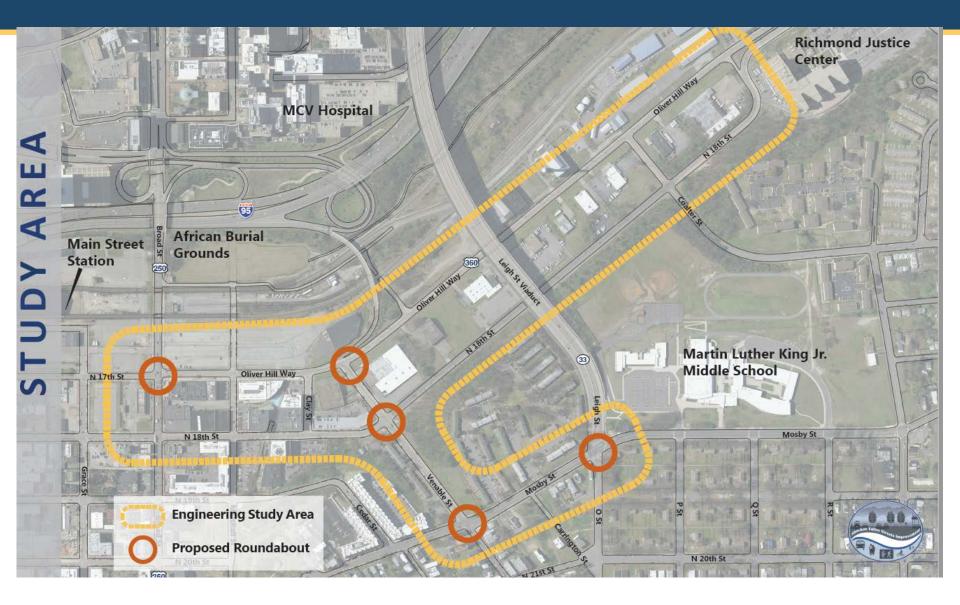




Shockoe Valley Streets Improvements

- Smart Scale Funding
- Identified I-95/I-64 Overlap Study
- Improve traffic operations on adjacent surface streets
 - Five roundabouts
 - Complete streets







Shockoe Valley Streets Improvements







- ACCESS Improve Access into the neighborhood
- **SPEED** Promote Lower Vehicle Speeds
- BICYCLISTS Connect Bike Trails
- TRANSIT Accommodate New Transit System

CONNECTIVITY





Oliver Hill Way – Venable Street to Broad Street



Proposed Conditions – Option 1



- Proposed Conditions Option 1
 - Widen cross-section from 65' to 78'
 - Narrow travel lanes to 11'
 - Buffered bike lane and green space
- Proposed Conditions Option 2
 - Widen cross-section from 65' to 74'
 - Conversion to two-way travel and narrow travel lanes to 11'
 - Wide shared use path and green space

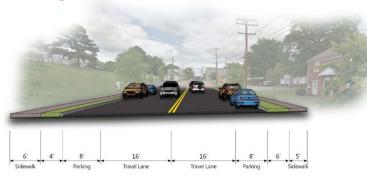
Proposed Conditions –



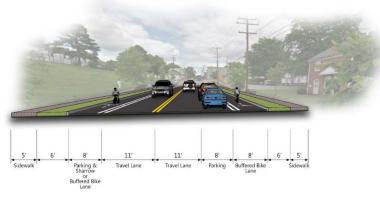


Venable Street – Oliver Hill Way to Mosby Street

Existing Conditions



Proposed Conditions – Option 1



- Existing Conditions
 - Curbside parking
 - No bicycle facilities
 - Wide travel lanes
- Proposed Conditions
 - Maintains existing 68' cross-section
 - Narrow travel lanes to 11'
 - Buffered bike lane on uphill side of street
 - Floating parking lane on residential side of street
 - Downhill side of street option for either...
 - Buffered bike lane
 - Parking lane plus sharrow in travel lane



- Original concept: one-way bike lanes on E.
 Main Street & E. Franklin Street
- Multiple options considered including two-way bike lanes on E. Franklin Street
- Public input process
- Multimodal considerations
 - Bicycle
 - Transit
 - On-street parking
 - Peak hour traffic







Buffered Bike Lane Next to Travel Lane

- Two peak-hour travel lanes
- One non-peak hour travel lane
- Permanent parking lane
- Parking on both sides
- Bicyclists adjacent to moving vehicles



Buffered Bike Lane Next to Sidewalk

- Three peak-hour travel lanes
- Two non-peak hour travel lanes
- Loss of one parking lane
- Bicyclists buffered from moving vehicles



Parking Separated Bike Lane

- Three peak-hour travel lanes
- One non-peak hour travel lanes
- Parking on both sides
- Bicyclists buffered from parking and moving vehicles



Two-Way Separated Bike Lane

- Two peak-hour travel lanes
- One non-peak hour travel lane
- Permanent parking lane
- No impacts to Main Street
- No interaction of bicycles & buses
- Floating parking separating the bike lane



- Selected option of two-way separated on Franklin Street
 - Comfortable bike facilities
 - Better connectivity with City bicycle system
 - Parking prohibition during peak reduced to one side
 - No transit/bike conflicts
- Change is always challenging
- Continuing education





STEP 11: Focus on Resources

- Grant writing
- Local budget process
 - Transportation Operations and Enforcement
 - Traffic Safety Assets
 - Regulatory and Warning Signs
 - Crosswalks and School Markings
 - Traffic Signal Maintenance Replacement
- Training for excellent employees
- Leverage partnerships and technology



STEP 12: Keep your head up...

